

CORPORATE GOVERNANCE REPORT

STOCK CODE : 5007
COMPANY NAME : CHIN WELL HOLDINGS BERHAD
FINANCIAL YEAR : 30.6.2019

OUTLINE:

SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE

Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE

Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.1

The board should set the company's strategic aims, ensure that the necessary resources are in place for the company to meet its objectives and review management performance. The board should set the company's values and standards, and ensure that its obligations to its shareholders and other stakeholders are understood and met.

Application	: Applied
Explanation on application of the practice	<p>The Board of Directors ("Board") of Chin Well Holdings Berhad ("CWHB" or "the Company") had formalized and adopted the Board Charter which forms an integral part to guide the conduct of the Board. Key matters reserved for the Board include but not limited to direction and strategy setting, structure and capital, financial reporting, risk management and internal controls, capital investment, communications to shareholders, appointment of Board members and other relevant parties, remuneration, delegation of authority and corporate governance.</p> <p>The last review of the Board Charter was on 27 September 2018. A copy of the Board Charter is on the Company's website (www.chinwell.com.my)</p> <p>To assist in effective discharge of the Board's stewardship responsibilities, the Board has established the Board Committees, namely Audit Committee, Nominating Committee and Remuneration Committee comprising majority of independent directors. Each Committee is entrusted to oversee specific Company's affairs within their respective terms of reference. The Chairman of Board Committees will report to the Board the outcome of their meetings.</p> <p>The executive directors are primarily accountable for overseeing the day-to-day operations and amongst others, they are also responsible for the development and implementation of the strategies for the Group and setting the overall strategic policy and direction of the Group's business operations. The Managing Director, on behalf of the executive directors will report to the Board on significant matters relating to the Group on quarterly basis.</p>

Explanation for departure :		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure :		
Timeframe :		

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.2

A Chairman of the board who is responsible for instilling good corporate governance practices, leadership and effectiveness of the board is appointed.

Application	:	Applied	
Explanation on application of the practice	:	Mr Lim Chien Ch'eng, the Chairman of the Board, is a non-independent non-executive director. He is primarily responsible for leadership of the Board in ensuring the effectiveness of the Board in all aspects. Further details of the role of the Chairman are set out in the Board Charter.	
Explanation for departure	:	Not applicable	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:	Not applicable	
Timeframe	:		

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.3

The positions of Chairman and CEO are held by different individuals.

Application	:	Applied
Explanation on application of the practice	:	<p>The position of the Chairman and Managing Director are held by different individuals to ensure clear division of responsibilities and a balance of authority and power in the Company.</p> <p>Mr. Lim Chien Ch'eng, the Chairman of the Board has no executive function and he provides a capable check and balance for governance and controls.</p> <p>Mr Tsai Yung Chuan, the Managing Director who is an executive director is responsible for the day-to-day management of the business and operations of the Group in respect of both its regulatory and commercial functions.</p>
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.4

The board is supported by a suitably qualified and competent Company Secretary to provide sound governance advice, ensure adherence to rules and procedures, and advocate adoption of corporate governance best practices.

Application	:	Applied
Explanation on application of the practice	:	<p>The Company Secretaries of CWHB are members of professional bodies and qualified to act as company secretaries.</p> <p>The Company Secretaries are responsible for proper maintenance of secretarial records, preparation of resolutions and other secretarial functions of the Company. The Company Secretaries attend all Board, Board Committees and General meetings of the Company and records the minutes of the meetings.</p> <p>In addition, the Company Secretaries regularly updated the Board on the changes of the listing requirements upon receiving the circulars from Bursa Malaysia Securities Berhad ("Bursa Securities"), which are relevant to the Company and advise on corporate disclosures and compliances.</p> <p>In FY2019 the Company Secretaries had attended various seminars and conferences to keep themselves abreast with the regulatory changes and other areas of sustainability, governance, finance and accounting.</p>
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.5

Directors receive meeting materials, which are complete and accurate within a reasonable period prior to the meeting. Upon conclusion of the meeting, the minutes are circulated in a timely manner.

Application	:	Applied
Explanation on application of the practice	:	<p>The Board is provided with the agenda and board papers at least 7 days prior to the Board meetings to enable them to participate actively in the meetings. All the directors have rights to access to information and to seek independent advice individually or collectively necessary to discharge their responsibilities and making independent judgment.</p> <p>The Company Secretaries are responsible in ensuring the meeting procedures are followed and the decisions of the Board and Board Committees are properly documented in the minutes including matters where Directors abstained from voting or deliberation.</p> <p>The directors also have unrestricted access to the services of the Company Secretaries and may inspect the minutes and other statutory documents of the Company during office hours.</p>
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

There is demarcation of responsibilities between the board, board committees and management.

There is clarity in the authority of the board, its committees and individual directors.

Practice 2.1

The board has a board charter which is periodically reviewed and published on the company's website. The board charter clearly identifies–

- the respective roles and responsibilities of the board, board committees, individual directors and management; and
- issues and decisions reserved for the board.

Application	:	Applied
Explanation on application of the practice	:	<p>The Board Charter of the Company outlines amongst others, the roles and responsibilities of the Board as a whole, Directors and Board Committees, remunerations policies, shareholders and investor relations.</p> <p>The Board reviews the Board Charter whenever necessary to ensure their relevance and compliance. The last review of the Board Charter was on 27 September 2018.</p> <p>A copy of the Board Charter is available on the Company's web-site (www.chinwell.com.my)</p>
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.1

The board establishes a Code of Conduct and Ethics for the company, and together with management implements its policies and procedures, which include managing conflicts of interest, preventing the abuse of power, corruption, insider trading and money laundering.

The Code of Conduct and Ethics is published on the company's website.

Application	:	Applied
Explanation on application of the practice	:	<p>The Board had formalized and adopted the Code of Conducts and Ethics ("Code") which outlines the business conducts and practices in the Group which is applicable to all directors, employees and any other persons who represent the Group in executing their duties and functions of the Group.</p> <p>The Board reviews the Code whenever necessary. The last review of the Code was on 28 August 2019.</p> <p>A copy of the Code is available on the Company's website (www.chinwell.com.my).</p>
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.2

The board establishes, reviews and together with management implements policies and procedures on whistleblowing.

Application	:	Applied
Explanation on application of the practice	:	<p>The Whistleblowing Policy of the Company provides the channel for all employees and interested parties of the Group to raise genuine concerns about possible improprieties of business conducts of the Group including any breach of the Code without fear of reprisal. The employees or stakeholders could raise their concern to the Chairman of the Audit Committee. This policy is expected to improve the overall organizational effectiveness and enhance corporate governance practices across the Group.</p> <p>The Whistleblowing Policy is reviewed whenever necessary and the last review was on 28 August 2019.</p> <p>A copy of the Whistleblowing Policy is available on the Company's web-site (www.chinwell.com.my).</p>
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 4.1

At least half of the board comprises independent directors. For Large Companies, the board comprises a majority independent directors.

Application	:	Applied	
Explanation on application of the practice	:	<p>As at 30 June 2019, members of the Board comprised of 3 independent directors, 1 non-independent non-executive director and 2 non-independent executive directors. The 3 independent directors are equivalent to 50% of the independent director representation the Company's boardroom.</p> <p>The independent element is fundamental to good corporate governance to ensure the exercise of independent and objectivity in the decision making process of the Board.</p>	
Explanation for departure	:	Not applicable	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>			
Measure	:	Not applicable	
Timeframe	:		

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 4.2

The tenure of an independent director does not exceed a cumulative term limit of nine years. Upon completion of the nine years, an independent director may continue to serve on the board as a non-independent director.

If the board intends to retain an independent director beyond nine years, it should justify and seek annual shareholders' approval. If the board continues to retain the independent director after the twelfth year, the board should seek annual shareholders' approval through a two-tier voting process.

Application	:	Applied
Explanation on application of the practice	:	<p>During the financial year, the Nominating Committee upon its assessment had recommended to the Board that the tenure of independent director which exceeds 9 years to be designated as non-independent director.</p> <p>The Board had adopted the recommendation of the Nominating Committee. Mr. Lim Chien Ch'eng who had served the Board for more than nine (9) years was thus re-designated to non-independent director on 5.10.2018.</p>
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 4.3- Step Up

The board has a policy which limits the tenure of its independent directors to nine years.

Application	:	Not Applicable
Explanation on adoption of the practice	:	

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 4.4

Appointment of board and senior management are based on objective criteria, merit and with due regard for diversity in skills, experience, age, cultural background and gender.

Application	:	Applied
Explanation on application of the practice	:	<p>The Nominating Committee is responsible to evaluate the potential candidate to be appointed as director of the Company and they shall review the candidate's skills, competencies, experiences, age, gender, cultural background and other qualities in addition to other factors such as the level of independence of the candidate for appointment as independent director. The Board will consider the recommendation of the Nominating Committee and makes final decision as to the appointment of director. The Company Secretary then ensures the relevant procedures relating to the appointment of the new director are properly executed.</p> <p>The appointment of senior management is the responsibilities of the executive directors based on objective criteria and merit in accordance with the job requirement.</p>
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 4.5

The board discloses in its annual report the company's policies on gender diversity, its targets and measures to meet those targets. For Large Companies, the board must have at least 30% women directors.

Application	:	Departed	
Explanation on application of the practice	:	Not applicable	
Explanation for departure	:	The Nominating Committee and the Board, upon their assessment were of the view that a fixed gender policy is not required as the Company wishes to provide equal opportunity to candidates with merits.	
		As at 30 June 2019, 2 out of 6 directors of the Company are women directors which equivalent to more than 30% women representation on the board.	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:	Not applicable	
Timeframe	:		

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 4.6

In identifying candidates for appointment of directors, the board does not solely rely on recommendations from existing board members, management or major shareholders. The board utilises independent sources to identify suitably qualified candidates.

Application	:	Applied.
Explanation on application of the practice	:	The Nominating Committee is responsible for recommending suitable candidates for appointments to the Board. In undertaking this responsibility, the Nominating Committee is open to recommendations from Board members, major shareholders as well as referrals from external and independent sources.
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 4.7

The Nominating Committee is chaired by an Independent Director or the Senior Independent Director.

Application	:	Applied	
Explanation on application of the practice	:	As at 30 June 2019, the Nominating Committee of CWHB was chaired by Mr Ang Seng Oo who is an independent non-executive director.	
Explanation for departure	:	Not applicable	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:	Not applicable	
Timeframe	:		

Intended Outcome

Stakeholders are able to form an opinion on the overall effectiveness of the board and individual directors.

Practice 5.1

The board should undertake a formal and objective annual evaluation to determine the effectiveness of the board, its committees and each individual director. The board should disclose how the assessment was carried out and its outcome.

For Large Companies, the board engages independent experts periodically to facilitate objective and candid board evaluations.

Application	:	Applied
Explanation on application of the practice	:	<p>The Nominating Committee had applied a set of criteria by way of questionnaires to annually evaluate the performance of individual directors, the effectiveness of the Board as a whole and each of its Committees. The criteria used, amongst others, for the annual assessment of individual director includes an assessment on their roles, duties, responsibilities, integrity, time commitment, contribution to interaction during the meeting and financial literacy whereas for the Board and Board Committees, the criteria used include composition, structure, expertise, and areas of responsibilities. The criteria were set with the objective to examine the effectiveness of the Board and the Board Committees and these criteria are subject to review whenever required.</p> <p>Based on the assessments, the Nominating Committee makes its recommendation to the Board. The director's concern shall abstain from deliberating on his own assessment.</p>
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 6.1

The board has in place policies and procedures to determine the remuneration of directors and senior management, which takes into account the demands, complexities and performance of the company as well as skills and experience required. The policies and procedures are periodically reviewed and made available on the company's website.

Application	:	Applied
Explanation on application of the practice	:	<p>The Board has in place a Remuneration Policy which is subject to review whenever necessary by the Board. A copy of the Remuneration Policy is available on the Company's website (www.chinwell.com.my).</p> <p>The Company also has in place policies and procedures to determine the remuneration of senior management which takes into account similar remuneration framework to attract and retain the right talent in the Group.</p>
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 6.2

The board has a Remuneration Committee to implement its policies and procedures on remuneration including reviewing and recommending matters relating to the remuneration of board and senior management.

The Committee has written Terms of Reference which deals with its authority and duties and these Terms are disclosed on the company's website.

Application	:	Applied.
Explanation on application of the practice	:	The Board had established a Remuneration Committee comprising wholly non-executive directors with defined terms of reference. A copy of the terms of reference of the Remuneration Committee can be viewed on the Company's website (www.chinwell.com.my)
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 7.1

There is detailed disclosure on named basis for the remuneration of individual directors. The remuneration breakdown of individual directors includes fees, salary, bonus, benefits in-kind and other emoluments.

Application	:	Applied
Explanation on application of the practice	:	The remuneration on named basis received by each directors are disclosed in the Company's Annual Report.
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 7.2

The board discloses on a named basis the top five senior management's remuneration component including salary, bonus, benefits in-kind and other emoluments in bands of RM50,000.

Application	:	Departed	
Explanation on application of the practice	:		
Explanation for departure	:	The Board had disclosed the remuneration of its senior management in bands of RM50,000 in the Company's Annual Report but not on named basis due to confidentiality and sensitivity of each remuneration package.	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:	Not applicable	
Timeframe	:		

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 7.3 - Step Up

Companies are encouraged to fully disclose the detailed remuneration of each member of senior management on a named basis.

Application	:	Not Adopted
Explanation on adoption of the practice	:	

Intended Outcome

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 8.1

The Chairman of the Audit Committee is not the Chairman of the board.

Application	:	Applied.	
Explanation on application of the practice	:	As at 30 June 2019, the Audit Committee was chaired by Mr Ang Seng Oo and he is not the Chairman of the Board.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 8.2

The Audit Committee has a policy that requires a former key audit partner to observe a cooling-off period of at least two years before being appointed as a member of the Audit Committee.

Application	:	Applied
Explanation on application of the practice	:	<p>The Audit Committee comprises 3 members, all are independent non-executive directors. In FY2019, none of the members was a former key audit partner of the Company's external auditors.</p> <p>In line with Practice 8.2, the Board has amended its terms of reference of the Audit Committee to require a former key audit partner to observe a cooling-off period of at least 2 years before being appointed as a member of the Audit Committee.</p> <p>A copy of the terms of reference is available on the Company's website (www.chinwell.com.my)</p>
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 8.3

The Audit Committee has policies and procedures to assess the suitability, objectivity and independence of the external auditor.

Application	:	Applied
Explanation on application of the practice	:	<p>The Audit Committee assessed the suitability, objectivity and independence of the Company's external auditors via a set of questionnaires.</p> <p>The existing external auditors, Grant Thornton ("GT") had confirmed to the Audit Committee that they are, and have been independent throughout the conduct of their audit engagement for FY2019 in accordance with the terms of all relevant professional and regulatory requirements.</p> <p>The Audit Committee, upon its assessment was satisfied that the Company's external auditors, GT is able to meet the audit requirements and statutory obligations of the Company, has independent status and has sufficient resources to carry the audits of the Company and of the Group.</p> <p>The Audit Committee had recommended Grant Thornton to the Board for re-appointment as the Company's external auditors at the forthcoming AGM.</p>
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 8.4 - Step Up

The Audit Committee should comprise solely of Independent Directors.

Application	:	Applied
Explanation on adoption of the practice	:	As at 30 June 2019, the Audit Committee comprise only solely of Independent Directors.

Intended Outcome

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 8.5

Collectively, the Audit Committee should possess a wide range of necessary skills to discharge its duties. All members should be financially literate and are able to understand matters under the purview of the Audit Committee including the financial reporting process.

All members of the Audit Committee should undertake continuous professional development to keep themselves abreast of relevant developments in accounting and auditing standards, practices and rules.

Application	:	Applied
Explanation on application of the practice	:	<p>During the FY2019, the Nominating Committee had assessed the term of office and performance of the Audit Committee and its members in accordance with Paragraph 15.20 of the Main Market Listing Requirements of Bursa Securities by way of a set of comprehensive questionnaires.</p> <p>The questionnaires cover amongst others the understanding of role and terms of reference, financial literacy, integrity, independency, time commitment and so forth.</p> <p>The Nominating Committee, was satisfied that the Audit Committee and its members had discharged their duties according to their terms of reference and had recommended to the Board that the existing composition to remain status quo.</p> <p>During the FY2019, the members of the Audit Committee had attended various trainings as set out in the Corporate Governance Overview Statement in the Annual Report.</p>
Explanation for departure	:	Not applicable
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 9.1

The board should establish an effective risk management and internal control framework.

Application	:	Applied.
Explanation on application of the practice	:	Details of the Company's internal control and risk management framework can be found in the Statement on Risk Management and Internal Control in the Company's Annual Report. The Audit Committee assists the Board to review the adequacy and effectiveness of the Company's internal control and risk management processes.
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 9.2

The board should disclose the features of its risk management and internal control framework, and the adequacy and effectiveness of this framework.

Application	:	Applied.	
Explanation on application of the practice	:	Detailed information on Risk Management and Internal Control Framework can be obtained from the Statement on Risk Management and Internal Control in the Company's Annual Report.	
Explanation for departure	:	Not applicable	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:	Not applicable	
Timeframe	:		

Intended Outcome

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 9.3 - Step Up

The board establishes a Risk Management Committee, which comprises a majority of independent directors, to oversee the company's risk management framework and policies.

Application	:	Not Adopted
Explanation on adoption of the practice	:	

Intended Outcome

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 10.1

The Audit Committee should ensure that the internal audit function is effective and able to function independently.

Application	:	Applied
Explanation on application of the practice	:	<p>The internal audit function of the Group in Malaysia is outsourced to KFF Chartered Accountants whilst the internal audit function for the Company's subsidiary in Vietnam is performed in-house.</p> <p>The internal auditors reports directly to the Audit Committee. The internal auditors will review the systems of internal control of business processes based on the audit plan approved by the Audit Committee. The internal auditors then reported their findings, recommendations for improvements or their proposed corrective action plans and the management responses to the Audit Committee. The progress of the implementation of recommended actions is being monitored through follow up reviews by the internal auditors in order to ensure that the control weaknesses highlighted in the internal audit reports are appropriately addressed by Management.</p> <p>During FY2019, the Audit Committee had assessed the internal audit function and was satisfied therewith.</p>
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 10.2

The board should disclose–

- whether internal audit personnel are free from any relationships or conflicts of interest, which could impair their objectivity and independence;
- the number of resources in the internal audit department;
- name and qualification of the person responsible for internal audit; and
- whether the internal audit function is carried out in accordance with a recognised framework.

Application	:	Applied
Explanation on application of the practice	:	<p>During FY2019, the Internal Audit Function for the Group in Malaysia was outsourced to KFF Chartered Accountants (KFF), an external professional firm and the personnel handling the Group’s audit are free from any relationship or conflict of interest, which could impair their objectivity and independence. The internal audits were conducted using a risk-based approach and was guided by the International Professional Practices Framework (IPPF).</p> <p>The internal audit team in Malaysia is headed by Ms. Oh Phaik Choo is a Certified Internal Auditors and a member of the Institute of Internal Auditors Malaysia and the Malaysian Institute of Accountant.</p> <p>The internal audit team in Vietnam consists of a team of internal staff who had attended the relevant internal audit course and able to discharge their duty effectively.</p>
Explanation for departure	:	Not applicable
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 11.1

The board ensures there is effective, transparent and regular communication with its stakeholders.

Application	:	Applied
Explanation on application of the practice	:	<p>The Board has in placed a Corporate Disclosure Policy to ensure accurate and timely disclosures to the regulatory authorities, shareholders and stakeholders of the Company.</p> <p>A copy of the Corporate Disclosure Policy is available on the Company's website (www.chinwell.com.my)</p> <p>Information is disseminated through announcements made to the Bursa Securities, the Company's website (www.chinwell.com.my), annual report and press releases.</p>
Explanation for departure	:	Not applicable
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	Not applicable
Timeframe	:	

Intended Outcome

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 11.2

Large companies are encouraged to adopt integrated reporting based on a globally recognised framework.

Application	:	Not Applicable	
Explanation on application of the practice	:		
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 12.1

Notice for an Annual General Meeting should be given to the shareholders at least 28 days prior to the meeting.

Application	:	Applied.	
Explanation on application of the practice	:	The Board had adopted Practice 12.1 to issue the notice of AGM to shareholders at least 28 days prior to the meeting. The additional time given will allow shareholders to make necessary arrangements to attend and participate in person or through proxies or corporate representatives and also to consider the proposed resolutions before exercising their voting rights at the meeting.	
Explanation for departure	:	Not applicable	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:	Not applicable	
Timeframe	:		

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 12.2

All directors attend General Meetings. The Chair of the Audit, Nominating, Risk Management and other committees provide meaningful response to questions addressed to them.

Application	:	Applied	
Explanation on application of the practice	:	The Board had adopted the practice that all directors are required to attend the general meeting of the Company and to respond to shareholders' enquiries, if any. In the last AGM, all directors attended the meeting and provided informative feedback to the questions of the shareholders.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:	Not applicable	
Timeframe	:		

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 12.3

Listed companies with a large number of shareholders or which have meetings in remote locations should leverage technology to facilitate–

- including voting in absentia; and
- remote shareholders' participation at General Meetings.

Application	:	Departed
Explanation on application of the practice	:	Not applicable
Explanation for departure	:	<p>The last AGM of the Company was held at the Company's factory which is not located at remote locations.</p> <p>In view of the Company having a large number of shareholders, the Board is of the view that the existing procedures of the Company had provided shareholders with sufficient information and time to participate at AGM in person or by proxy. As such, it is not necessary to leverage technology to facilitate voting in absentia as being justified below:</p> <ol style="list-style-type: none">1) The notice of AGM and proxy form of CWHB are despatched to shareholders not less than 28 days before the date appointed for holding the AGM. For general meetings other than the AGM, the Company despatches the notice of meeting at least 21 days for special resolution and 14 days for ordinary resolution.2) The explanatory notes to the notice of AGM and/or the contents of circular to shareholders provide detailed explanation of the proposed resolutions to enable shareholders to make informed decisions in exercising their voting rights.3) Shareholders are allowed to appoint any person as proxies to attend and vote at the general meeting. The completed proxy form is to be deposited at the registered office of the Company at least 24 hours before the time for the taking of the poll at the general meeting.4) All the resolutions put to the general meeting are voted upon by poll and the poll counting process and verifications are conducted by independent scrutineers.

Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.

Measure	:	Not applicable	
Timeframe	:		

**SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES
PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA
MALAYSIA**

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

Not Applicable
